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8 UNITED STATES DISTRICT COURT  
WESTERN DISTRICT OF WASHINGTON  
9 AT SEATTLE

10 MARTHILDE BRZYCKI,

11 Plaintiff,

12 v.

13 HARBORVIEW MEDICAL CENTER,  
14 et al.,

15 Defendants.

CASE NO. C18-1582 MJP

ORDER ON MOTIONS FOR  
SUMMARY JUDGMENT

16 The above-entitled Court, having received and reviewed:

- 17 1. Plaintiff's Motion for Partial Summary Judgment (Dkt. No. 39), Defendants'  
18 Opposition to Plaintiff's Motion for Partial Summary Judgment (Dkt. No. 44), and  
19 Plaintiff's Reply in Support of Plaintiff's Motion for Partial Summary Judgment (Dkt.  
20 No. 61);
- 21 2. Defendants' Motion for Summary Judgment (Dkt. No. 28), Plaintiff's Opposition to  
22 Defendants' Motion for Summary Judgment (Dkt. No. 50), Defendants' Reply in  
23 Support of Defendants' Motion for Summary Judgment (Dkt. No. 57), and Plaintiff's  
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Surreply to Defendants’ Reply in Support of Defendants’ Motion for Summary Judgment (Dkt. No. 65);

all attached declarations and exhibits, and relevant portions of the record, rules as follows:

IT IS ORDERED that Plaintiff’s motion for partial summary judgment is DENIED.

IT IS FURTHER ORDERED that Defendants’ motion for summary judgment is DENIED.

### **Background**

The undisputed facts of this litigation are as follows:

Plaintiff, a Haitian native who emigrated to the United States at eleven, holds a master’s degree in nursing and a license as an Advanced Registered Nurse Practitioner (“ARNP”). Dkt. No. 52, Decl. of Brzycki, ¶¶ 2-3. She was hired by Defendants in November 2014 as an ARNP in Harborview’s Stroke Clinic, becoming a full-time Stroke Health Care Specialist two months later. *Id.* at ¶ 3. Prior to the latter stages of her employment at the Stroke Clinic, there was no written job description of her duties.

Plaintiff’s tenure at the Stroke Clinic was not a smooth one. Administrators report concerns about Plaintiff’s performance early on (*see* Dkt. No. 30, Decl. of Hare, ¶ 8; Dkt. No. 34, Decl. of Paananen, ¶ 4), while Plaintiff’s complaints about her first supervisor and a co-worker led to both internal and external investigations which confirmed issues with the supervisor’s management skills but also with Plaintiff’s performance. Decl. of Hare, Ex. A.

Problems escalated with the arrival of a new Stroke Program Manager – Tricia Roland<sup>1</sup> – in August 2016. From the onset of their relationship, Plaintiff felt that Roland treated her

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<sup>1</sup> Ms. Roland has since changed her name to O’Donohue, but the Court will follow the convention of the parties and refer to her as “Roland” since that is how her name appears in the relevant exhibits to these pleadings.

1 differently from other staff members, in a way which she understood as an expression of  
2 Roland's opinion that Plaintiff was not qualified for her position. Decl. of Brzycki, ¶ 19.  
3 Plaintiff experienced Roland's management style as "micromanaging" and over-controlling, and  
4 considered some of the tasks which Roland assigned her to be outside the scope of her role as an  
5 ARNP. Id. at ¶ 22. For her part, Roland developed concerns about how Plaintiff was spending  
6 her time, whether she was fulfilling her duties and whether she was being truthful about the work  
7 hours she was claiming. Dkt. No. 29, Decl. of Roland, ¶¶ 9-12. The stress of the work  
8 environment led Plaintiff to inquire about counseling from UW Carelink. Decl. of Brzycki at ¶  
9 29.

10 Eventually Roland's concerns led her to approach University of Washington HR  
11 Consultant Nola Balch. Id. at ¶ 12; Dkt. No. 31, Decl. of Balch, ¶ 13. The two agreed that a  
12 formal investigation was in order and on November 17, 2016, Roland issued Plaintiff a Notice of  
13 Investigatory Meeting to take place on December 5, 2016. Decl. of Roland, ¶ 15, Ex. E. On the  
14 day after receiving notice of investigation, Plaintiff emailed the Stroke Clinic administrators to  
15 complain about Roland and the investigation. Dkt. No. 33, Decl. of Francis, Ex. A.

16 Plaintiff also contacted the University Complaint Investigation and Resolution Office  
17 ("UCIRO") and initiated a complaint which alleged discriminatory treatment by Roland. Dkt.  
18 No. 35, Decl. of Louie, Exs. A and B.<sup>2</sup> Whether Roland was aware of this complaint is a matter  
19 of dispute. Decl. of Roland, ¶ 35; Decl. of Brzycki, ¶ 32. Plaintiff and her union representative  
20 also met with UW HR Consultant Kim Francis and shared Plaintiff's concerns that she was being  
21 treated negatively on the basis of her race. Decl. of Brzycki at ¶ 34; Dkt. No. 54, Decl. of Snow  
22 at ¶ 4.

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24 <sup>2</sup> The UCIRO investigation was eventually closed with a finding of no proof of discrimination. Id. at ¶ 6.

1       The first investigatory interview was conducted on December 5, 2016. Two days later,  
2 Plaintiff requested and received approval for medical leave based on a diagnosis of high blood  
3 pressure, panic disorder, and anxiety (Decl. of Brzycki at ¶ 36); the original leave period (until  
4 January 11, 2017) was extended to February 13, 2017 (although Plaintiff returned earlier). Decl.  
5 of Roland at ¶¶ 18-19. A second investigatory interview took place on February 13, 2017. Id. at  
6 ¶ 20. Following that interview, Plaintiff sent an email to Roland, copying other Harborview  
7 administrators and three physicians who had not been involved in the investigation,  
8 characterizing Roland's allegations regarding irregularities in her work conduct as "lies" and  
9 accusing her of discrimination and attempting to destroy her career. Decl. of Balch, Ex. F.  
10 Plaintiff was placed on administrative leave the same day, pending the outcome of the  
11 investigation. Decl. of Hare, Ex. E.

12       The third and final investigatory meeting was held on February 16, 2017. Decl. of Balch,  
13 ¶ 23; Decl. of Roland, ¶ 22, Exs. H and I. Following the final interview, the investigators  
14 solicited feedback regarding Plaintiff from the Stroke Center Medical Director (Dr. Tirschwell)  
15 and another stroke physician (Dr. Becker). Their comments described her as "disruptive," "not a  
16 team player," and "the center of conflict." Dr. Becker expressed concerns about the lack of  
17 efficiency and utility in Plaintiff's chart notes, while the Medical Director expressed his opinion  
18 that Plaintiff should no longer be employed by Harborview. Decl. of Roland, Exs. G and J.

19       The investigatory findings confirmed a history of time and attendance issues (e.g.,  
20 clocking in before actually arriving at the clinic, working remotely and off the clock), issues of  
21 work performance (e.g., failure to attend rounds, mishandling of personal health information,  
22 misuse of time and hospital resources) and other instances of questionable conduct (e.g.,  
23 insubordination, lack of honesty). Decl. of Balch, ¶ 26, Ex. I. A decision was reached among  
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1 the clinic administration to issue Plaintiff a “Step C” Final Counseling Letter with an  
2 accompanying Action Plan identifying the improvements which would be required of Plaintiff in  
3 order to retain her position. Plaintiff was provided with these documents on April 7, 2017. Id.,  
4 ¶¶ 26-27, Ex. J. Plaintiff had never before received a disciplinary action. Decl. of Brzycki, ¶ 43.  
5 “Step C” is the step preceding termination and in issuing this letter, the Harborview  
6 administration skipped over the first two steps in the progressive discipline process. Dkt. No. 51,  
7 Decl. of Fix (“SJ Decl.”), Ex. K.<sup>3</sup> The Final Counseling Letter included the scheduling of a  
8 Final Counseling session, which took place on April 18, 2017. Decl. of Balch at ¶ 28.

9 Plaintiff remained at work for only short period of time, going out on approved medical  
10 leave again from April 26 to July 1, 2017 for “increased anxiety, panic attacks, and elevated  
11 blood pressure associated with work.” Decl. of Roland, ¶ 28; Decl. of Francis, ¶ 12; Dkt. No. 40,  
12 PSJ Decl. of Fix, Exs. F and G. On April 27, 2017, Roland, Hare, and Balch received notice of  
13 an EEOC complaint filed by Plaintiff alleging discrimination on the basis of race and national  
14 origin, and retaliation. Dkt. No. 36, Decl. of McLauchlan, Ex. C; Dkt. No. 51, SJ Decl. of Fix,  
15 Ex. L.

16 On June 27, 2017, University of Washington HR received an FMLA request that Plaintiff  
17 return to work on July 1, 2017 on a part-time basis (working up to 20 hours per week) for the  
18 next two months. Decl. of Francis, ¶ 13, Ex. E. Roland drafted a 20-hour/week schedule (Decl.  
19 of Roland, ¶ 29, Ex. K) which she provided to Plaintiff on June 30, 2017. Plaintiff had concerns  
20 about the feasibility of the schedule (which had been drafted without input from her) – among  
21 other things, a requirement that she see six patients in a five-hour day (more than she would see  
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23 <sup>3</sup> “The University will determine the specific step at which the process begins based on the nature and severity of the  
24 problem.” Dkt. No. 51-11, CBA at Article 21.1.

1 in a day when working full-time previously); she expressed those concerns in a June 30 email to  
2 Roland, who replied:

3       This schedule/workflow is not up for negotiation, though as ever if you  
4       run into challenges in meeting work expectations you should come to me  
5       right away so that we can engage in a problem solving discussion to  
6       review workflow, priorities, and strategies.

6 Id., Ex. L.

7       Plaintiff returned to work on July 5, 2017. A week later, she delivered a Health Care  
8       Provider Statement (“HCPS”) from her counselor Reid Stell requesting medical leave of  
9       indefinite duration beginning July 15, 2017. Decl. of Francis, ¶ 17, Ex. H. The request was  
10      approved and Plaintiff went on leave after her July 14 shift. Id. While on leave, Plaintiff  
11      initiated another UCIRO complaint alleging discrimination and retaliation (Decl. of McLauchlan  
12      at ¶ 6) and additionally communicated to the Stroke Clinic (through her counselor) her requests  
13      to have Roland only communicate with her via email, to revise her days and hours of work, and  
14      to transfer her to another clinic if those conditions could not be met. Dkt. No. 38, Decl. of  
15      Berntsen, Ex. D. Balch was unsuccessful in getting Plaintiff to respond to her invitation to  
16      discuss the request. Decl. of Balch at ¶ 30.

17      Plaintiff was advised by the clinic administrators and HR that Harborview could not  
18      accommodate her new requests, but that she could continue her leave status if desired. Decl. of  
19      Balch, ¶ 30, Ex. K; Decl. of Francis, ¶ 19, Ex. K. Plaintiff initiated another EEOC complaint,  
20      alleging failure to accommodate, discrimination, and retaliation. Decl. of McLauchlan at ¶ 7.

21      Between September and November of 2017, a series of events occurred which included  
22      Plaintiff seeking other employment (Decl. of Brzycki at ¶ 50; Brzycki Dep. 504:19-505:2) while  
23      continuing to negotiate a return to work at Harborview. Decl. of Francis, ¶¶ 20-22, Exs. L and  
24      M. Plaintiff returned to work briefly on November 8, then the following week submitted another

1 HCPS request through her counselor that she be placed on medical leave until she could be  
2 transferred to another position. Decl. of Francis, ¶ 23, Ex. O. Plaintiff returned to medical leave,  
3 although her counselor identified no physical or cognitive restrictions on her ability to work. Id.,  
4 Ex. S; Stell Dep. 13:6-16.

5 Between November 27 and 29, 2017, HR Consultant Francis exchanged a series of  
6 emails with Plaintiff advising that, with no indicated restrictions on her ability to perform her  
7 ARNP duties, Plaintiff had to either return to work or provide updated medical information  
8 relative to any restrictions on performing her job. Id., ¶ 27, Ex. T. When Plaintiff did neither,  
9 Francis advised her that the University would interpret her failure to either return to work or  
10 provide updated medical information as a resignation. Id. As of November 30, 2017, the  
11 University accepted Plaintiff's resignation. Id., Ex. U.

12 On October 29, 2018, Plaintiff initiated this lawsuit, filing a complaint alleging racial  
13 discrimination, disability discrimination/failure to accommodate, and retaliation in violation of  
14 federal and state laws. Dkt. No. 1.

## 15 Discussion

### 16 Standard of review

17 Plaintiff has filed a motion for partial summary judgment; Defendants have filed a  
18 motion for summary judgment of dismissal of all of Plaintiff's claims.

19 "The court shall grant summary judgment if the movant shows that there is no genuine  
20 dispute as to any material fact and the movant is entitled to judgment as a matter of law." Fed. R.  
21 Civ. P. 56(a). The moving party is entitled to judgment as a matter of law when the nonmoving  
22 party fails to make a sufficient showing on an essential element of a claim in the case on which  
23 the nonmoving party has the burden of proof. Celotex Corp. v. Catrett, 477 U.S. 317, 323  
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1 (1985). There is no genuine issue of fact for trial where the record, taken as a whole, could not  
2 lead a rational trier of fact to find for the nonmoving party. Matsushita Elec. Indus. Co. v. Zenith  
3 Radio Corp., 475 U.S. 574, 586 (1986) (nonmoving party must present specific, significant  
4 probative evidence, not simply “some metaphysical doubt.”); Fed. R. Civ. P. 56(e). Conversely,  
5 a genuine dispute over a material fact exists if there is sufficient evidence supporting the claimed  
6 factual dispute, requiring a judge or jury to resolve the differing versions of the truth. Anderson  
7 v. Liberty Lobby, Inc., 477 U.S. 242, 253 (1986); T.W. Elec. Service Inc. v. Pacific Electrical  
8 Contractors Association, 809 F.2d 626, 630 (9th Cir. 1987).

9 The Ninth Circuit has provided additional guidance when an employer brings a motion  
10 for summary judgment in an employment discrimination case. Such motions must be carefully  
11 examined in order to zealously guard an employee’s right to a full trial, since discrimination  
12 claims are frequently difficult to prove without a full airing of the evidence and an opportunity to  
13 evaluate the credibility of the witnesses. McGinest v. GTE Service Corp., 360 F.3d 1103, 1112  
14 (9th Cir. 2004). This high standard means that an employee need only produce “very little  
15 evidence” to survive summary judgment in a discrimination case because the ultimate question is  
16 one that can only be resolved through a “searching inquiry” – one that is most appropriately  
17 conducted by the factfinder, upon a full record. Schnidrig v. Columbia Mach., Inc., 80 F.3d  
18 1406, 1410 (9th Cir. 1996) (internal quotations omitted).

#### 19 Plaintiff’s Motion for Partial Summary Judgment

20 Plaintiff seeks partial summary judgment in the form of a ruling that, as a matter of law,  
21 the part-time work schedule offered by Defendants failed to reasonably accommodate her  
22 disability and thus violated the Washington Law Against Discrimination (“WLAD”), RCW  
23 49.60. She argues that (1) the part-time schedule (especially its requirement that she see six  
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1 patients in a five-hour day) was not a reasonable accommodation and (2) Defendants failed to  
2 engage in an interactive process in reaching their proposed accommodation as required by law.

3 To make a prima facie case of failure to accommodate under WLAD, an employee must  
4 demonstrate that:

- 5 1. She had a sensory, mental, or physical abnormality that substantially limited her ability to  
6 perform her job;
- 7 2. She was qualified to perform the essential functions of her job, with or without  
8 accommodation;
- 9 3. She gave the employer notice of the abnormality and its accompanying substantial  
10 limitations; and
- 11 4. Upon notice, the employer failed to affirmatively adopt measures that were available to  
12 the employer and medically necessary to accommodate the abnormality.

13 Davis v. Microsoft Corp., 149 Wn.2d 521, 532 (2003); RCW 49.60.040(7)(e).

14 The Court is not prepared, as a matter of law, to hold that Plaintiff is entitled to summary  
15 judgment on this claim. In the first place, the schedule originally created by Roland met the  
16 criteria for accommodation as articulated in Plaintiff's request; the Family and Medical Leave  
17 Certification of Health Care Provider for Personal Serious Health Condition prepared by Ms.  
18 Sternoff and submitted as Plaintiff's request for accommodation simply states: "Patient can  
19 return to work 20 hours per week x 2 months." Decl. of Francis, Ex. E.

20 While Plaintiff responded with a communication indicating why she believed the  
21 proposed part-time schedule would not work, her argument that Defendants – in informing her  
22 that "[t]his schedule/workflow is not up for negotiation" – failed thereafter to engage in an  
23 interactive process is a simplistic reduction of a complex situation. Defendants had a history of  
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1 interactions with Plaintiff which the clinic administration viewed as demonstrative of Plaintiff's  
2 propensity for doing things her own way regardless of established procedures (*see* Decl. of  
3 Balch, Investigatory Findings at Ex. I); viewing the evidence in the light most favorable to the  
4 nonmoving party, as the Court must, it cannot be said that a reasonable jury would  
5 unquestionably find for Plaintiff on this point. The fact that Defendants clearly stated their  
6 willingness to engage in additional discussion and possible revision of the schedule if Plaintiff  
7 "[ran] into challenges in meeting work expectations" and that Plaintiff presents no evidence that  
8 she attempted further negotiation of the schedule once she had had her initial experience with it  
9 (in fact, she skipped scheduled meetings with management on July 5 and 12 [Decl. of Roland, ¶¶  
10 30-31, Ex. M] and then simply left the job again 10 days after returning) further undercuts her  
11 position that any failure to engage in an interactive process lies solely with Defendants.

12       The law is clear that, when more than one accommodation is possible, an employer is  
13 permitted to choose the form of accommodation it seeks to offer; the choice is not the  
14 employee's. Frisino v. Seattle Sch. Dist. No. 1, 160 Wn.App. 765, 779 (2011). That the  
15 accommodation ultimately chosen must be reasonable is axiomatic, but the employer is also  
16 permitted, as part of the accommodation process, to engage in a "trial and error" approach where  
17 an initial accommodation is offered and then, if it becomes apparent that something different is  
18 needed, an alternative approach is explored. ("The employer may wish to test one mode of  
19 accommodation and then test another, if the first mode fails. Or, if the attempt to accommodate is  
20 not effective, one or more additional attempts may be undertaken. The statute does not limit the  
21 employer to only one attempt at accommodation;" Frisino, *supra* at 781.) A reasonable jury  
22 could find that Defendants were prepared to engage in that trial and error process in this instance,  
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1 and were thwarted only by Plaintiff's refusal to participate in a dialogue aimed at reaching a  
2 mutually beneficial solution.

3 Plaintiff is not entitled to partial summary judgment in her favor on the issue of the  
4 reasonableness of Defendants' accommodation.

5 Defendants' Motion for Summary Judgment<sup>4</sup>

6 Mindful of the Ninth Circuit's admonitions regarding summary judgment in employment  
7 discrimination cases, the Court will deny summary judgment to Defendants also.

8 Discrimination claims

9 Because Plaintiff has no direct evidence of disparate treatment, her discrimination claims  
10 (under both state and federal law) are analyzed under the burden-shifting analysis of McDonnell  
11 Douglas. Plaintiff must first make a *prima facie* case by establishing (1) that she belonged to a  
12 protected class; (2) she "was qualified for [her] position[] and performing [her] job[]  
13 satisfactorily," (3) she experienced an adverse employment action; and (4) that either (a)  
14 similarly situated individuals outside her protected class received more favorable treatment, or  
15 (b) that "other circumstances surrounding the adverse employment action give rise to an  
16 inference of discrimination." Gilmore v. Boeing Co., 2018 WL 883875, at \*4 (W.D. Wash. Feb.  
17 14, 2018)(citing Hawn v. Exec. Jet Mgmt., Inc., 615 F.3d 1151, 1155 (9th Cir. 2010)). The  
18 burden then shifts to Harborview to articulate a legitimate nondiscriminatory reason for its  
19 actions. Villiarimo v. Aloha Island Air, 281 F.3d 1054, 1062 (9th Cir. 2002), then back to  
20 Plaintiff to produce evidence of pretext. Id.

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23 <sup>4</sup> Defendants moved, in their reply brief, to strike as inadmissible hearsay a statement by Plaintiff in her responsive  
24 briefing that she had received positive feedback from Harborview neurologists. Dkt. No. 57, Defs' Reply at 3, n.1.  
The motion is denied – the statements were made by employees of Defendants on a matter within the scope of their  
employment relationship. FRE 801(2)(d).

1 Defendants make no argument that Plaintiff is not a member of a protected class, but  
2 challenge every other element of Plaintiff's *prima facie* case. While not asserting that Plaintiff  
3 was not qualified for her position, Defendants cite the Investigatory Findings and Final  
4 Counseling Memorandum as proof of Plaintiff's unsatisfactory performance. For her part,  
5 Plaintiff identifies the source of her "purported performance issues" as a good faith  
6 misunderstanding of Harborview's policies, uncommunicated expectations from her supervisors,  
7 and the absence of any written job description for her position. While neither denying nor  
8 discounting the evidence that Plaintiff was a difficult employee, the Court is also mindful that  
9 Plaintiff's response to the stresses at her workplace led to a series of leave periods which make it  
10 difficult to assess whether (based on her new understanding of her responsibilities and  
11 Harborview's expectations) she would have been able to improve her performance in the wake of  
12 the investigation and issuance of the Final Counseling Letter. A jury could reasonably infer that  
13 the facts do not establish that Plaintiff was incapable of satisfactorily performing her duties.

14 Defendants also maintain that the "Step C" Final Counseling Letter was not an adverse  
15 employment action, defined as an action that "materially affect[s] the compensation, terms,  
16 conditions, or privileges of . . . employment." Davis v. Team Elec. Co., 520 F.3d 1080, 1089  
17 (9th Cir. 2008)(internal citation omitted). It is not unreasonable to say that the "Step C" letter  
18 (which is the last step in the employee discipline process before termination) and the  
19 accompanying action plan – which Plaintiff alleges without contradiction altered the amount of  
20 time allotted to prepare for and document patient visits (*see* Dkt. No. 56, Plaintiff Response at  
21 18) – constituted changes in the conditions of her employment. Nor do Defendants controvert  
22 Plaintiff's assertion that the presence of Step C discipline on her record represented an  
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1 | impediment to her transferring to another department within the UW system. A jury could  
2 | reasonably infer that any or all of these amounted to an adverse employment action.

3 |         While Defendants make the point that, as the only Health Care Specialist in the Stroke  
4 | Clinic, Plaintiff has no comparators, the law also permits her to establish the fourth prong of her  
5 | *prima facie* case through proof of “other circumstances” that give rise to an inference of  
6 | discrimination. Peterson v. Hewlett-Packard Co., 358 F.3d 599, 603 (9th Cir. 2004). Plaintiff’s  
7 | evidence of discrimination – comments related to her qualifications for her position, information  
8 | regarding Roland’s history with Haitians and Haitian culture combined with interactions related  
9 | to Plaintiff’s Haitian heritage – is not strong nor particularly indicative of conscious animus, but  
10 | it need not be. “[U]nlawful discrimination can stem from stereotypes and other types of  
11 | cognitive biases, as well as from conscious animus.” Thomas v. Eastman Kodak Co., 183 F.3d  
12 | 38, 59 (1st Cir. 1999). Additionally, as mentioned previously, the Ninth Circuit has made it clear  
13 | that in employment discrimination cases only a “very little evidence” is required to survive  
14 | summary judgment. Schnidrig, *supra* at 1410.

15 |         Plaintiff indicated her willingness to assume, for purposes of the motion, that Defendants  
16 | have produced evidence of a “legitimate nondiscriminatory reason” for the discipline she  
17 | received. The case law permits her to proceed with her discrimination claim by offering  
18 | evidence, not of pure pretext, but evidence that while the employer’s stated reason may be  
19 | legitimate, discrimination nevertheless was a “substantial factor” underlying the employer’s  
20 | actions. Scrivener v. Clark College, 181 Wn.2d 439, 446-47 (2014); *see also* Stegall v. Citadel  
21 | Broadcasting Co., 350 F.3d 1061, 1068 (9th Cir. 2003).

22 |         That evidence is comprised primarily of the substantial role that Roland played in the  
23 | initiation and conduct of the investigation as well as its ultimate outcome, and the fact that –  
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1 despite Plaintiff never having received a disciplinary review or rebuke before – the  
2 administration chose to forego the first two steps of the institution’s progressive discipline  
3 procedure and go straight to the third and most serious level of discipline, the “Step C” Final  
4 Counseling Letter, one step away from termination. The Court is satisfied that, for purposes of  
5 surviving this motion, Plaintiff has produced a sufficient amount of evidence to satisfy her  
6 burden of raising an inference from which a jury could reasonably find that discrimination was a  
7 “substantial factor” in the process to which Plaintiff was subjected.

8 Summary judgment for Defendants on the discrimination claims will be denied on that  
9 basis.

10 Retaliation claims

11 Again, Plaintiff has come forward with no direct evidence of retaliation, so the Court will  
12 apply the McDonnell Douglas burden-shifting analysis. In the context of an allegation of  
13 retaliation, Plaintiff is required to establish (for both Title VII and the WLAD) a *prima facie* case  
14 through proof that (1) she engaged in a protected activity, (2) suffered an adverse action, and (3)  
15 there is a causal connection between the protected activity and the adverse action.<sup>5</sup> Vasquez v.  
16 County of Los Angeles, 349 F.3d 634, 646 (9th Cir. 2003). “Adverse action” has a different  
17 definition than in the discrimination context; adverse action amounting to retaliation consists of  
18 conduct which would dissuade a reasonable worker from engaging in protected activity. BNSF  
19 Railway Co. v. White, 548 U.S. 53, 68 (2006).

20 The Court agrees with Defendants’ analysis of Plaintiff’s retaliation claim in the  
21 following regard: there is no evidence that protected activity by Plaintiff was the proximate cause  
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23 <sup>5</sup> Title VII employs a “but for” causal test (Villiarimo, *supra* at 1064-65); WLAD requires that the protected  
24 activity be a “substantial factor” in the adverse decision. WPI 330.05. This distinction will not affect the outcome  
of the Court’s analysis *infra*.

1 of the investigation initiated on November 17, 2016. Plaintiff's only protected activity prior to  
2 the onset of the investigation was her August 2015 UCIRO complaint, a complaint which did not  
3 involve Roland (who was not even employed by Harborview at that point) and was made 15  
4 months prior to the initiation of investigation. Proximity in time is critical to a retaliation claim;  
5 causation will not lie unless the "adverse employment action follows on the heels of protected  
6 activity." Villiarimo, *supra* at 1065.

7 Plaintiff engaged in two acts of arguably protected activity following the announcement  
8 of the investigation and the issuance of the Final Counseling Letter: a November 18, 2016  
9 UCIRO complaint (Decl. of Louie at ¶¶ 6-8) and a May 2017 EEOC Charge of Discrimination.  
10 Decl. of McLauchlan, ¶ 5, Ex. C. The Court is well aware that the timing of these actions,  
11 particularly in the context of a retaliation claim, risks a finding that Plaintiff – rather than  
12 availing herself of her statutory and constitutional rights by engaging in protected activity – was  
13 in fact abusing the anti-retaliation remedy.

14 "[P]ost-hoc complaints did not without more raise a retaliation bar to the  
15 proposed discipline because 'the anti-discrimination statutes do not  
16 insulate an employee from discipline for violating the employer's rules or  
17 disrupting the workplace.' Indeed, complaining of discrimination in  
18 response to a charge of workplace misconduct is an abuse of the anti-  
19 retaliation remedy." Griffith v. City of Des Moines, 387 F.3d 733, 738  
(8th Cir. 2004).

18 Carrington v. City of Des Moines, 481 F.3d 1046, 1051 (8th Cir. 2007).

19 There are two factors which preclude the Court from a finding that, as a matter of law,  
20 Plaintiff has failed to establish a *prima facie* case of retaliation. The first is Defendants'  
21 decision, at the conclusion of the disciplinary process, to go straight to the third step of their  
22 progressive disciplinary "ladder," the Step C Final Counseling Letter, for an employee who had  
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1 never received a disciplinary action before.<sup>6</sup> The second is Defendants' action in unilaterally (at  
2 least, without consulting Plaintiff) creating a part-time work schedule for her which required her  
3 to see more patients in a five-hour work day than she previously had seen in a full eight-hour  
4 day. Defendants assert that there are not even any arguably retaliatory acts after the issuance of  
5 the Final Counseling Letter; the Court does not agree. In light of the fact that (as seen *infra*) the  
6 Court is not prepared to say as a matter of law that the 20-hour per week schedule was a  
7 reasonable accommodation, there will no ruling that the conditions of the part-time schedule  
8 were not retaliatory as a matter of law, either.

9 While Plaintiff certainly cannot create a *post hoc* retaliation situation vis-à-vis the  
10 investigation itself by her decision to initiate complaints against her supervisor and the  
11 management at Harborview after the fact, neither can the hospital shield itself from the  
12 consequences of potentially overly-harsh disciplinary measures or potentially unreasonable  
13 accommodations by simply questioning Plaintiff's motives for filing complaints/engaging in  
14 protected activity after the investigation was launched.

15 This case represents a complex series of interlocking events; actions and counteractions  
16 by a number of parties over an extended period of time. While the vast majority of the facts are  
17 not in dispute, the gravamen of these legal issues resides in the parties' *intentions* behind their  
18 actions – intentions which may or may not have been as represented in the documents and  
19 declarations in this record and which may well require an ultimate finder of fact to draw the  
20 necessary conclusions from the dense narrative of action and reaction that forms the basis of this  
21 lawsuit. As the Ninth Circuit has noted, it does not lend itself well to summary judgment.

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23 <sup>6</sup> As noted *supra*, Roland's claim that she was unaware of the November 2016 UCIRO complaint prior to the  
24 issuance of the Final Counseling Letter is a matter of dispute. Decl. of Roland, ¶ 35; Decl. of Brzycki, ¶ 32.



1 Continuing to keep in mind the low bar for the amount of evidence required for Plaintiff  
2 to defeat summary judgment in this context, the Court finds that there is adequate evidence of  
3 Plaintiff's *prima facie* case of retaliation. Again, Plaintiff does not controvert that Defendants  
4 have articulated legitimate, non-retaliatory reasons for their behavior. As regards pretext, the  
5 Court incorporates by reference its previous analysis of that factor from the preceding section –  
6 here as before Plaintiff has produced sufficient evidence that a jury might reasonably infer that,  
7 although Defendants' stated reasons for their actions are legitimate, retaliation was nevertheless  
8 a substantial factor behind the decisions.

9 Summary judgment for Defendants on the retaliation claims will be denied.

10 *Failure to accommodate claim*

11 The Court incorporates by reference the recitation of the elements of this cause of action  
12 from the preceding portion analyzing Plaintiff's motion for partial summary judgment.

13 Defendants assert a right to a finding as a matter of law that the accommodation which  
14 they offered Plaintiff was reasonable. They base this argument at least in part on the fact that  
15 they gave Plaintiff exactly what her caregiver asked for in her June 2017 request to return to  
16 work (a part-time 20-hour work week). Defendants cannot cling so tenaciously to the barest  
17 letter of the law and expect dispositive summary victory.

18 The duty of accommodation arises when the employee provides "notice of the  
19 abnormality and its accompanying substantial limitations." Gamble v. City of Seattle, 6  
20 Wn.App.2d 883, 888-889 (2018). Defendants cite to no authority which permits them to treat  
21 Plaintiff's June 2017 request in a vacuum; i.e., as if the only thing she had requested or needed  
22 was 20 less hours in her work week. Prior to their receipt of that request, Defendants had  
23 received at least two other communications regarding Plaintiff's "abnormality and its  
24

1 accompanying substantial limitations.” Plaintiff’s December 5, 2016 request for medical leave  
2 based on a diagnosis of high blood pressure, panic disorder, and anxiety (Decl. of Brzycki at ¶  
3 36); and her requested medical leave from April 26 to July 1, 2017 for “increased anxiety, panic  
4 attacks, and elevated blood pressure associated with work” (both of which Harborview  
5 approved). Decl. of Roland, ¶ 28; Decl. of Francis, ¶ 12; PSJ Decl. of Fix, Exs. F and G.

6 Under the accommodation schedule proposed by Defendants, Plaintiff was expected to  
7 work five hours per day, four days per week, with Thursdays off. PSJ Decl. of Fix, Ex. M. Her  
8 Tuesday schedule required her to see six patients in the clinic during the course of her five-hour  
9 day. Id. Prior to going on medical leave and while working full-time at the clinic, Plaintiff  
10 would schedule five patients during an eight-hour Tuesday clinic day. In other words, the  
11 schedule intended to accommodate her disability was requiring Plaintiff to do as much, if not  
12 more, in a five-hour day as she would have been expected to do in a full day of work. Decl. of  
13 Brzycki at ¶ 21.

14 Defendants seek a summary judgment ruling that, as a matter of law, the part-time  
15 schedule they offered Plaintiff represented a reasonable accommodation of her disability without  
16 explaining how requiring an employee with a known history of panic disorders related to stress  
17 in the work environment to do more in five hours than she previously had done in eight  
18 represents the affirmative adoption of measures that were available to them and medically  
19 necessary to accommodate Plaintiff’s abnormality. Davis, *supra* at 532; RCW 49.60.040(7)(e).

20 The Court finds that a jury could reasonably infer that, in fact, the accommodation  
21 offered Plaintiff in terms of her work schedule was not reasonable. Defendants’ request for  
22 summary judgment of dismissal of Plaintiff’s failure to accommodate claim is denied.  
23  
24

1 **Conclusion**

2 The bottom line for both of these motions is that this case, which represents an unusual  
3 intersection of claims involving employment discrimination, disability accommodation, and  
4 retaliation, simply does not lend itself to disposition by means of summary judgment. While the  
5 facts underlying the allegations are relatively undisputed, liability will lie (or not) based on the  
6 intentions of the parties in undertaking the actions which they did. As the Ninth Circuit has  
7 commented:

8 In evaluating motions for summary judgment in the context of  
9 employment discrimination, we have emphasized the importance of  
10 zealously guarding an employee's right to a full trial, since discrimination  
11 claims are frequently difficult to prove without a full airing of the  
12 evidence and an opportunity to evaluate the credibility of the witnesses.

13 McGinest v. GTE Serv. Corp., 360 F.3d 1103, 1112 (9th Cir. 2004).

14 Summary judgment will be denied as to both motions.

15 The Clerk of the Court is ordered to provide copies of this order to all parties.

16 Dated: March 13, 2020

17 

18 Marsha J. Pechman  
19 United States Senior District Judge  
20  
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